**HARSCO CORPORATION**
**CONSOLIDATED STATEMENTS OF OPERATIONS** (Unaudited)

| (In thousands, except per share amounts) | Three Months Ended March 31 2021 | 2020 |
|---|---|---|
| **Revenues from continuing operations:** | | |
| Service revenues | **$ 424,449** | $ 291,589 |
| Product revenues | **104,406** | 107,252 |
| **Total revenues** | **528,855** | 398,841 |
| **Costs and expenses from continuing operations:** | | |
| Cost of services sold | **334,506** | 236,608 |
| Cost of products sold | **86,576** | 79,860 |
| Selling, general and administrative expenses | **83,043** | 72,499 |
| Research and development expenses | **818** | 1,260 |
| Other (income) expenses, net | **(912)** | 5,733 |
| **Total costs and expenses** | **504,031** | 395,960 |
| **Operating income from continuing operations** | **24,824** | 2,881 |
| Interest income | **585** | 193 |
| Interest expense | **(16,864)** | (12,649) |
| Unused debt commitment fees, amendment fees and loss on extinguishment of debt | **(5,258)** | (488) |
| Defined benefit pension income | **3,953** | 1,589 |
| **Income (loss) from continuing operations before income taxes and equity income** | **7,240** | (8,474) |
| Income tax benefit (expense) from continuing operations | **(4,229)** | 682 |
| Equity income (loss) of unconsolidated entities, net | **(119)** | 96 |
| **Income (loss) from continuing operations** | **2,892** | (7,696) |
| **Discontinued operations:** | | |
| Gain on sale of discontinued business | **—** | 18,462 |
| Loss from discontinued businesses | **(1,791)** | (225) |
| Income tax benefit (expense) from discontinued businesses | **464** | (9,314) |
| **Income (loss) from discontinued operations, net of tax** | **(1,327)** | 8,923 |
| **Net income** | **1,565** | 1,227 |
| Less: Net income attributable to noncontrolling interests | **(1,430)** | (1,086) |
| **Net income attributable to Harsco Corporation** | **$ 135** | $ 141 |
| **Amounts attributable to Harsco Corporation common stockholders:** | | |
| Income (loss) from continuing operations, net of tax | **$ 1,462** | $ (8,782) |
| Income (loss) from discontinued operations, net of tax | **(1,327)** | 8,923 |
| **Net income attributable to Harsco Corporation common stockholders** | **$ 135** | $ 141 |
| Weighted-average shares of common stock outstanding | **79,088** | 78,761 |
| **Basic earnings (loss) per common share attributable to Harsco Corporation common stockholders:** | | |
| Continuing operations | **$ 0.02** | $ (0.11) |
| Discontinued operations | **(0.02)** | 0.11 |
| **Basic earnings (loss) per share attributable to Harsco Corporation common stockholders** | **$ —** | $ — |
| Diluted weighted-average shares of common stock outstanding | **80,015** | 78,761 |
| **Diluted earnings (loss) per common share attributable to Harsco Corporation common stockholders:** | | |
| Continuing operations | **$ 0.02** | $ (0.11) |
| Discontinued operations | **(0.02)** | 0.11 |
| **Diluted earnings (loss) per share attributable to Harsco Corporation common stockholders** | **$ —** | $ — |

**HARSCO CORPORATION**
**CONSOLIDATED BALANCE SHEETS** (Unaudited)

| (In thousands) | March 31 2021 | December 31 2020 |
|---|---|---|
| **ASSETS** | | |
| **Current assets:** | | |
| Cash and cash equivalents | **$ 79,308** | $ 76,454 |
| Restricted cash | **3,017** | 3,215 |
| Trade accounts receivable, net | **417,830** | 407,390 |
| Other receivables | **32,998** | 34,253 |
| Inventories | **171,587** | 173,013 |
| Current portion of contract assets | **72,133** | 54,754 |
| Prepaid expenses | **55,231** | 56,099 |
| Other current assets | **14,217** | 10,645 |
| **Total current assets** | **846,321** | 815,823 |
| Property, plant and equipment, net | **655,462** | 668,209 |
| Right-of-use assets, net | **89,772** | 96,849 |
| Goodwill | **900,314** | 902,074 |
| Intangible assets, net | **430,589** | 438,565 |
| Deferred income tax assets | **10,155** | 15,274 |
| Other assets | **57,731** | 56,493 |
| **Total assets** | **$ 2,990,344** | $ 2,993,287 |
| **LIABILITIES** | | |
| **Current liabilities:** | | |
| Short-term borrowings | **$ 5,062** | $ 7,450 |
| Current maturities of long-term debt | **6,720** | 13,576 |
| Accounts payable | **209,988** | 218,039 |
| Accrued compensation | **43,092** | 45,885 |
| Income taxes payable | **4,698** | 3,499 |
| Current portion of advances on contracts | **41,089** | 39,917 |
| Current portion of operating lease liabilities | **23,632** | 24,862 |
| Other current liabilities | **184,451** | 184,727 |
| **Total current liabilities** | **518,732** | 537,955 |
| Long-term debt | **1,334,325** | 1,271,189 |
| Retirement plan liabilities | **206,178** | 231,335 |
| Advances on contracts | **31,403** | 45,017 |
| Operating lease liabilities | **64,029** | 69,860 |
| Environmental liabilities | **29,044** | 29,424 |
| Deferred tax liabilities | **33,178** | 40,653 |
| Other liabilities | **56,872** | 54,455 |
| **Total liabilities** | **2,273,761** | 2,279,888 |
| **HARSCO CORPORATION STOCKHOLDERS' EQUITY** | | |
| Common stock | **144,764** | 144,288 |
| Additional paid-in capital | **206,944** | 204,078 |
| Accumulated other comprehensive loss | **(643,446)** | (645,741) |
| Retained earnings | **1,797,894** | 1,797,759 |
| Treasury stock | **(846,182)** | (843,230) |
| **Total Harsco Corporation stockholders' equity** | **659,974** | 657,154 |
| Noncontrolling interests | **56,609** | 56,245 |
| **Total equity** | **716,583** | 713,399 |
| **Total liabilities and equity** | **$ 2,990,344** | $ 2,993,287 |

**HARSCO CORPORATION**
**CONSOLIDATED STATEMENTS OF CASH FLOWS** (Unaudited)

| | Three Months Ended March 31 | |
|---|---|---|
| **(In thousands)** | **2021** | **2020** |
| **Cash flows from operating activities:** | | |
| Net income | **$ 1,565** | $ 1,227 |
| Adjustments to reconcile net income to net cash used by operating activities: | | |
| Depreciation | **32,748** | 29,933 |
| Amortization | **8,967** | 6,557 |
| Deferred income tax (benefit) expense | **(3,421)** | 4,412 |
| Equity in (income) loss of unconsolidated entities, net | **119** | (96) |
| Gain on sale from discontinued business | **—** | (18,462) |
| Loss on early extinguishment of debt | **2,668** | — |
| Other, net | **1,128** | (2,007) |
| Changes in assets and liabilities, net of acquisitions and dispositions of businesses: | | |
| Accounts receivable | **(16,446)** | (22,050) |
| Inventories | **407** | (16,412) |
| Contract assets | **(19,070)** | (20,311) |
| Right-of-use assets | **6,768** | 3,429 |
| Accounts payable | **(8,592)** | 12,308 |
| Accrued interest payable | **(7,320)** | (9,891) |
| Accrued compensation | **(1,541)** | (2,752) |
| Advances on contracts | **(9,698)** | 40,464 |
| Operating lease liabilities | **(6,750)** | (3,358) |
| Retirement plan liabilities, net | **(19,267)** | (15,534) |
| Income taxes payable - Gain on sale of discontinued businesses | **—** | 3,843 |
| Other assets and liabilities | **14,562** | (2,836) |
| **Net cash used by operating activities** | **(23,173)** | (11,536) |
| **Cash flows from investing activities:** | | |
| Purchases of property, plant and equipment | **(27,382)** | (27,894) |
| Purchase of businesses, net of cash acquired | **—** | (4,157) |
| Proceeds from sale of discontinued business, net | **—** | 37,219 |
| Proceeds from sales of assets | **3,862** | 2,185 |
| Expenditures for intangible assets | **(68)** | (58) |
| Net proceeds (payments) from settlement of foreign currency forward exchange contracts | **(1,427)** | 11,327 |
| Other investing activities, net | **46** | — |
| **Net cash provided (used) by investing activities** | **(24,969)** | 18,622 |
| **Cash flows from financing activities:** | | |
| Short-term borrowings, net | **575** | 3,697 |
| Current maturities and long-term debt: | | |
| Additions | **434,873** | 52,875 |
| Reductions | **(374,530)** | (38,709) |
| Stock-based compensation - Employee taxes paid | **(2,485)** | (3,437) |
| Deferred financing costs | **(6,525)** | (1,632) |
| Other financing activities, net | **(400)** | — |
| **Net cash provided by financing activities** | **51,508** | 12,794 |
| Effect of exchange rate changes on cash and cash equivalents, including restricted cash | **(710)** | (10,824) |
| Net increase in cash and cash equivalents, including restricted cash | **2,656** | 9,056 |
| Cash and cash equivalents, including restricted cash, at beginning of period | **79,669** | 59,732 |
| **Cash and cash equivalents, including restricted cash, at end of period** | **$ 82,325** | $ 68,788 |

**HARSCO CORPORATION**
**REVIEW OF OPERATIONS BY SEGMENT** (Unaudited)

| (In thousands) | Three Months Ended March 31, 2021 | | Three Months Ended March 31, 2020 | |
|---|---|---|---|---|
| | **Revenues** | **Operating Income (Loss)** | **Revenues** | **Operating Income (Loss)** |
| Harsco Environmental | **$ 257,986** | **$ 25,935** | $ 241,559 | $ 10,520 |
| Harsco Clean Earth (a) | **189,279** | **3,178** | 78,812 | 4,245 |
| Harsco Rail | **81,590** | **4,664** | 78,470 | 6,472 |
| Corporate | **—** | **(8,953)** | — | (18,356) |
| Consolidated Totals | **$ 528,855** | **$ 24,824** | $ 398,841 | $ 2,881 |

(a) The Company's acquisition of ESOL closed on April 6, 2020.

**HARSCO CORPORATION**
**RECONCILIATION OF ADJUSTED DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS TO DILUTED EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS AS REPORTED** (Unaudited)

| | Three Months Ended March 31 | | | |
|---|---|---|---|---|
| | **2021** | | **2020** | |
| Diluted earnings (loss) per share from continuing operations as reported | **$ 0.02** | | $ (0.11) | |
| Corporate unused debt commitment fees, amendment fees and loss on extinguishment of debt (a) | **0.07** | | 0.01 | |
| Corporate acquisition and integration costs (b) | **—** | | 0.17 | |
| Harsco Environmental Segment severance costs (c) | **—** | | 0.07 | |
| Taxes on above unusual items (d) | **(0.01)** | | (0.03) | |
| **Adjusted diluted earnings per share from continuing operations, including acquisition amortization expense** | **0.07** | (f) | 0.10 | (f) |
| Acquisition amortization expense, net of tax (e) | **0.08** | | 0.06 | |
| **Adjusted diluted earnings per share from continuing operations** | **$ 0.15** | | $ 0.16 | |

(a) Costs at Corporate associated with amending the Company's existing Senior Secured Credit Facilities to establish a New Term Loan the proceeds of which were used to repay in full the outstanding Term Loan A and Term Loan B, to extend the maturity date of the Revolving Credit Facility and to increase certain levels set forth in the total net leverage ratio covenant (Q1 2021 $5.3 million pre-tax) and costs related to the new term loan under the Company's existing Senior Secured Credit Facilities (Q1 2020 $0.5 million pre-tax).

(b) Costs at Corporate associated with supporting and executing the Company's growth strategy (Q1 2020 $13.8 million pre-tax).

(c) Harsco Environmental Segment severance costs (Q1 2020 $5.2 million pre-tax).

(d) Unusual items are tax-effected at the global effective tax rate, before discrete items, in effect at the time the unusual item is recorded, except for unusual items from countries where no tax benefit can be realized, in which case a zero percent tax rate is used.

(e) Acquisition amortization expense was $8.2 million and $5.9 million pre-tax for Q1 2021 and Q1 2020, respectively.

(f) Does not total due to rounding.

The Company's management believes Adjusted diluted earnings per share from continuing operations, which is a non-GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of unusual items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. Exclusion of acquisition-related intangible asset amortization expense, the amount of which can vary by the timing, size and nature of the Company's acquisitions, facilitates more consistent internal comparisons of operating results over time between the Company's newly acquired and long-held businesses, and comparisons with both acquisitive and non-acquisitive peer companies. It is important to note that such intangible assets contribute to revenue generation and that intangible asset amortization related to past acquisitions will recur in future periods until such intangible assets have been fully amortized. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with GAAP.

**HARSCO CORPORATION**
**RECONCILIATION OF ADJUSTED DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS TO DILUTED LOSS PER SHARE FROM CONTINUING OPERATIONS AS REPORTED** (Unaudited)

| | Three Months Ended December 31 | |
|---|---|---|
| | 2020 | |
| Diluted loss per share from continuing operations as reported | $ (0.07) | |
| Corporate acquisition and integration costs (a) | 0.09 | |
| Harsco Environmental Segment severance costs (b) | 0.03 | |
| Harsco Clean Earth Segment integration costs (c) | 0.02 | |
| Taxes on above unusual items (d) | (0.04) | |
| **Adjusted diluted earnings per share from continuing operations, including acquisition amortization expense** | 0.04 | (f) |
| Acquisition amortization expense, net of tax (e) | 0.08 | |
| **Adjusted diluted earnings per share from continuing operations** | $ 0.12 | |

(a) Costs at Corporate associated with supporting and executing the Company's growth strategy ($6.9 million pre-tax).
(b) Harsco Environmental Segment severance costs ($2.2 million pre-tax).
(c) Costs incurred in the Harsco Clean Earth Segment related to the integration of ESOL ($1.7 million pre-tax).
(d) Unusual items are tax-effected at the global effective tax rate, before discrete items, in effect at the time the unusual item is recorded, except for unusual items from countries where no tax benefit can be realized, in which case a zero percent tax rate is used.
(e) Acquisition amortization expense was $8.4 million pre-tax.
(f) Does not total due to rounding.

The Company's management believes Adjusted diluted earnings per share from continuing operations, which is a non-GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of unusual items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. Exclusion of acquisition-related intangible asset amortization expense, the amount of which can vary by the timing, size and nature of the Company's acquisitions, facilitates more consistent internal comparisons of operating results over time between the Company's newly acquired and long-held businesses, and comparisons with both acquisitive and non-acquisitive peer companies. It is important to note that such intangible assets contribute to revenue generation and that intangible asset amortization related to past acquisitions will recur in future periods until such intangible assets have been fully amortized. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with GAAP.

**HARSCO CORPORATION**
**RECONCILIATION OF PROJECTED ADJUSTED DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS TO DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS** (Unaudited)

| | Projected Three Months Ending | | Projected Twelve Months Ending December 31 | |
|---|---|---|---|---|
| | 2021 | | 2021 | |
| | Low | High | Low | High |
| Diluted earnings per share from continuing operations | $ 0.13 | $ 0.19 | $ 0.45 | $ 0.59 |
| Corporate unused debt commitment fees, amendment fees and loss on extinguishment of debt | — | — | 0.07 | 0.07 |
| Taxes on above unusual items | — | — | (0.01) | (0.01) |
| **Adjusted diluted earnings per share from continuing operations, including acquisition amortization expense** | 0.13 | 0.19 | 0.50 (a) | 0.64 (a) |
| Estimated acquisition amortization expense, net of tax | 0.08 | 0.08 | 0.32 | 0.32 |
| **Adjusted diluted earnings per share from continuing operations** | $ 0.21 | $ 0.27 | $ 0.82 | $ 0.96 |

(a) Does not total due to rounding.

The Company's management believes Adjusted diluted earnings per share from continuing operations, which is a non-GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of acquisition-related intangible asset amortization expense, the amount of which can vary by the timing, size and nature of the Company's acquisitions, facilitates more consistent internal comparisons of operating results over time between the Company's newly acquired and long-held businesses, and comparisons with both acquisitive and non-acquisitive peer companies. It is important to note that such intangible assets contribute to revenue generation and that intangible asset amortization related to past acquisitions will recur in future periods until such intangible assets have been fully amortized. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with GAAP.

**HARSCO CORPORATION**
**RECONCILIATION OF ADJUSTED EBITDA BY SEGMENT TO OPERATING INCOME (LOSS) AS REPORTED BY SEGMENT**
(Unaudited)

| (In thousands) | Harsco Environmental | Harsco Clean Earth (a) | Harsco Rail | Corporate | Consolidated Totals |
|---|---|---|---|---|---|
| **Three Months Ended March 31, 2021:** | | | | | |
| Operating income (loss) as reported | **$ 25,935** | **$ 3,178** | **$ 4,664** | **$ (8,953)** | **$ 24,824** |
| Depreciation | **25,717** | **5,337** | **1,211** | **483** | **32,748** |
| Amortization | **2,048** | **6,083** | **85** | **—** | **8,216** |
| Adjusted EBITDA | **$ 53,700** | **$ 14,598** | **$ 5,960** | **$ (8,470)** | **$ 65,788** |
| Revenues as reported | **$ 257,986** | **$ 189,279** | **$ 81,590** | | **$ 528,855** |
| Adjusted EBITDA margin (%) | **20.8 %** | **7.7 %** | **7.3 %** | | **12.4 %** |
| **Three Months Ended March 31, 2020:** | | | | | |
| Operating income (loss) as reported | $ 10,520 | $ 4,245 | $ 6,472 | $ (18,356) | $ 2,881 |
| Corporate acquisition and integration costs | — | — | — | 13,763 | 13,763 |
| Harsco Environmental Segment severance costs | 5,160 | — | — | — | 5,160 |
| Operating income (loss) excluding unusual items | 15,680 | 4,245 | 6,472 | (4,593) | 21,804 |
| Depreciation | 25,375 | 2,621 | 1,215 | 513 | 29,724 |
| Amortization | 1,936 | 3,898 | 84 | — | 5,918 |
| Adjusted EBITDA | $ 42,991 | $ 10,764 | $ 7,771 | $ (4,080) | $ 57,446 |
| Revenues as reported | $ 241,559 | $ 78,812 | $ 78,470 | | $ 398,841 |
| Adjusted EBITDA margin (%) | 17.8 % | 13.7 % | 9.9 % | | 14.4 % |

(a) The Company's acquisition of ESOL closed on April 6, 2020.

Consolidated Adjusted EBITDA is a non-GAAP financial measure and consists of income from continuing operations adjusted to add back income tax expense; equity income of unconsolidated entities, net; net interest expense; defined benefit pension income (expense); unused debt commitment fees, amendment fees and loss on extinguishment of debt; and depreciation and amortization (excluding amortization of deferred financing costs); and excludes unusual items. Segment Adjusted EBITDA consists of operating income from continuing operations adjusted to exclude unusual items and add back depreciation and amortization (excluding amortization of deferred financing costs). The sum of the Segments' Adjusted EBITDA equals Consolidated Adjusted EBITDA. The Company's management believes Adjusted EBITDA is meaningful to investors because management reviews Adjusted EBITDA in assessing and evaluating performance. However, this measure should be considered in addition to, rather than as a substitute for, net income from continuing operations, operating income from continuing operations and other information provided in accordance with GAAP. The Company's method of calculating Adjusted EBITDA may differ from methods used by other companies and, as a result, Adjusted EBITDA may not be comparable to other similarly titled measures disclosed by other companies.

**HARSCO CORPORATION**
**RECONCILIATION OF ADJUSTED EBITDA BY SEGMENT TO OPERATING INCOME (LOSS) AS REPORTED BY SEGMENT**
(Unaudited)

| (In thousands) | Harsco Environmental | Harsco Clean Earth | Harsco Rail | Corporate | Consolidated Totals |
|---|---|---|---|---|---|
| **Three Months Ended December 31, 2020:** | | | | | |
| Operating income (loss) as reported | $ 22,606 | $ 3,151 | $ 1,057 | $ (15,546) | $ 11,268 |
| Corporate acquisition and integration costs | — | — | — | 6,909 | 6,909 |
| Harsco Environmental Segment severance costs | 2,239 | — | — | — | 2,239 |
| Harsco Clean Earth Segment integration costs | — | 1,745 | — | — | 1,745 |
| Corporate contingent consideration adjustments | — | — | — | (136) | (136) |
| Operating income (loss) excluding unusual items | 24,845 | 4,896 | 1,057 | (8,773) | 22,025 |
| Depreciation | 25,345 | 4,681 | 1,383 | 491 | 31,900 |
| Amortization | 1,998 | 6,351 | 85 | — | 8,434 |
| Adjusted EBITDA | $ 52,188 | $ 15,928 | $ 2,525 | $ (8,282) | $ 62,359 |
| Revenues as reported | $ 246,388 | $ 185,099 | $ 76,857 | | $ 508,344 |
| Adjusted EBITDA margin (%) | 21.2 % | 8.6 % | 3.3 % | | 12.3 % |

Consolidated Adjusted EBITDA is a non-GAAP financial measure and consists of income from continuing operations adjusted to add back income tax expense; equity income of unconsolidated entities, net; net interest expense; defined benefit pension income (expense); unused debt commitment and amendment fees; and depreciation and amortization (excluding amortization of deferred financing costs); and excludes unusual items. Segment Adjusted EBITDA consists of operating income from continuing operations adjusted to exclude unusual items and add back depreciation and amortization (excluding amortization of deferred financing costs). The sum of the Segments' Adjusted EBITDA equals Consolidated Adjusted EBITDA. The Company's management believes Adjusted EBITDA is meaningful to investors because management reviews Adjusted EBITDA in assessing and evaluating performance. However, this measure should be considered in addition to, rather than as a substitute for, net income from continuing operations, operating income from continuing operations and other information provided in accordance with GAAP. The Company's method of calculating Adjusted EBITDA may differ from methods used by other companies and, as a result, Adjusted EBITDA may not be comparable to other similarly titled measures disclosed by other companies.

**HARSCO CORPORATION**
**RECONCILIATION OF CONSOLIDATED ADJUSTED EBITDA TO CONSOLIDATED INCOME (LOSS) FROM CONTINUING OPERATIONS AS REPORTED** (Unaudited)

| | Three Months Ended March 31 | |
|---|---|---|
| **(In thousands)** | **2021** | **2020** |
| Consolidated income (loss) from continuing operations | **$ 2,892** | $ (7,696) |
| | | |
| **Add back (deduct):** | | |
| Equity in (income) loss of unconsolidated entities, net | **119** | (96) |
| Income tax (benefit) expense | **4,229** | (682) |
| Defined benefit pension income | **(3,953)** | (1,589) |
| Unused debt commitment fees, amendment fees and loss on extinguishment of debt | **5,258** | 488 |
| Interest expense | **16,864** | 12,649 |
| Interest income | **(585)** | (193) |
| Depreciation | **32,748** | 29,724 |
| Amortization | **8,216** | 5,918 |
| | | |
| **Unusual items:** | | |
| Corporate acquisition and integration costs | **—** | 13,763 |
| Harsco Environmental Segment severance costs | **—** | 5,160 |
| **Consolidated Adjusted EBITDA** | **$ 65,788** | $ 57,446 |

Consolidated Adjusted EBITDA is a non-GAAP financial measure and consists of income from continuing operations adjusted to add back income tax expense; equity income of unconsolidated entities, net; net interest expense; defined benefit pension income (expense); unused debt commitment fees, amendment fees and loss on extinguishment of debt; and depreciation and amortization (excluding amortization of deferred financing costs); and excludes unusual items. Segment Adjusted EBITDA consists of operating income from continuing operations adjusted to exclude unusual items and add back depreciation and amortization (excluding amortization of deferred financing costs). The sum of the Segments' Adjusted EBITDA equals Consolidated Adjusted EBITDA. The Company's management believes Adjusted EBITDA is meaningful to investors because management reviews Adjusted EBITDA in assessing and evaluating performance. However, this measure should be considered in addition to, rather than as a substitute for, net income from continuing operations, operating income from continuing operations and other information provided in accordance with GAAP. The Company's method of calculating Adjusted EBITDA may differ from methods used by other companies and, as a result, Adjusted EBITDA may not be comparable to other similarly titled measures disclosed by other companies.

**HARSCO CORPORATION**
**RECONCILIATION OF CONSOLIDATED ADJUSTED EBITDA TO CONSOLIDATED LOSS FROM CONTINUING OPERATIONS AS REPORTED** (Unaudited)

| (In thousands) | Three Months Ended December 31 2020 |
|---|---|
| Consolidated loss from continuing operations | $ (4,257) |
| | |
| **Add back (deduct):** | |
| Equity in income of unconsolidated entities, net | (10) |
| Income tax expense | 1,861 |
| Defined benefit pension income | (2,058) |
| Interest expense | 16,293 |
| Interest income | (561) |
| Depreciation | 31,900 |
| Amortization | 8,434 |
| | |
| **Unusual items:** | |
| Corporate acquisition and integration costs | 6,909 |
| Harsco Environmental Segment severance costs | 2,239 |
| Harsco Clean Earth Segment integration costs | 1,745 |
| Corporate contingent consideration adjustments | (136) |
| **Consolidated Adjusted EBITDA** | $ 62,359 |

Consolidated Adjusted EBITDA is a non-GAAP financial measure and consists of income from continuing operations adjusted to add back income tax expense; equity income of unconsolidated entities, net; net interest expense; defined benefit pension income (expense); unused debt commitment fees, amendment fees and loss on extinguishment of debt; and depreciation and amortization (excluding amortization of deferred financing costs); and excludes unusual items. Segment Adjusted EBITDA consists of operating income from continuing operations adjusted to exclude unusual items and add back depreciation and amortization (excluding amortization of deferred financing costs). The sum of the Segments' Adjusted EBITDA equals Consolidated Adjusted EBITDA. The Company's management believes Adjusted EBITDA is meaningful to investors because management reviews Adjusted EBITDA in assessing and evaluating performance. However, this measure should be considered in addition to, rather than as a substitute for, net income from continuing operations, operating income from continuing operations and other information provided in accordance with GAAP. The Company's method of calculating Adjusted EBITDA may differ from methods used by other companies and, as a result, Adjusted EBITDA may not be comparable to other similarly titled measures disclosed by other companies.

**HARSCO CORPORATION**
**RECONCILIATION OF PROJECTED CONSOLIDATED ADJUSTED EBITDA TO PROJECTED CONSOLIDATED INCOME FROM CONTINUING OPERATIONS**
(Unaudited)

| | Projected Three Months Ending June 30 | | Projected Twelve Months Ending December 31 | |
|---|---|---|---|---|
| | 2021 | | 2021 | |
| **(In millions)** | **Low** | **High** | **Low** | **High** |
| **Consolidated income from continuing operations** | $ 12 | $ 17 | $ 46 | $ 58 |
| **Add back:** | | | | |
| Income tax expense | 6 | 7 | 26 | 30 |
| Net interest | 16 | 16 | 63 | 62 |
| Defined benefit pension income | (4) | (4) | (14) | (14) |
| Depreciation and amortization | 44 | 44 | 175 | 175 |
| **Consolidated Adjusted EBITDA** | $ 73 (a) | $ 79 (a) | $ 295 (a) | $ 310 (a) |

(a) Does not total due to rounding.

Consolidated Adjusted EBITDA is a non-GAAP financial measure and consists of income from continuing operations adjusted to add back income tax expense; equity income of unconsolidated entities, net; net interest expense; defined benefit pension income (expense); unused debt commitment fees, amendment fees and loss on extinguishment of debt; and depreciation and amortization (excluding amortization of deferred financing costs); and excludes unusual items. Segment Adjusted EBITDA consists of operating income from continuing operations adjusted to exclude unusual items and add back depreciation and amortization (excluding amortization of deferred financing costs). The sum of the Segments' Adjusted EBITDA equals Consolidated Adjusted EBITDA. The Company's management believes Adjusted EBITDA is meaningful to investors because management reviews Adjusted EBITDA in assessing and evaluating performance. However, this measure should be considered in addition to, rather than as a substitute for, net income from continuing operations, operating income from continuing operations and other information provided in accordance with GAAP. The Company's method of calculating Adjusted EBITDA may differ from methods used by other companies and, as a result, Adjusted EBITDA may not be comparable to other similarly titled measures disclosed by other companies.

**HARSCO CORPORATION**
**RECONCILIATION OF FREE CASH FLOW TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES** (Unaudited)

| | Three Months Ended March 31 | |
|---|---|---|
| **(In thousands)** | **2021** | **2020** |
| Net cash used by operating activities | **$ (23,173)** | $ (11,536) |
| Less capital expenditures | **(27,382)** | (27,894) |
| Less expenditures for intangible assets | **(68)** | (58) |
| Plus capital expenditures for strategic ventures (a) | **872** | 1,139 |
| Plus total proceeds from sales of assets (b) | **3,862** | 2,185 |
| Plus transaction-related expenditures (c) | **14,084** | 9,979 |
| Free cash flow | **$ (31,805)** | $ (26,185) |

(a) Capital expenditures for strategic ventures represent the partner's share of capital expenditures in certain ventures consolidated in the Company's condensed consolidated financial statements.

(b) Asset sales are a normal part of the business model, primarily for the Harsco Environmental Segment.

(c) Expenditures directly related to the Company's acquisition and divestiture transactions and costs at Corporate associated with amending the Company's existing Senior Secured Credit Facilities.

The Company's management believes that Free cash flow, which is a non-GAAP financial measure, is meaningful to investors because management reviews cash flows generated from operations less capital expenditures net of asset sales proceeds and transaction-related expenditures and income taxes for planning and performance evaluation purposes. It is important to note that Free cash flow does not represent the total residual cash flow available for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements and settlements of foreign currency forward exchange contracts, are not deducted from this measure. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with GAAP.

**HARSCO CORPORATION**
**RECONCILIATION OF PROJECTED FREE CASH FLOW TO PROJECTED NET CASH PROVIDED BY OPERATING ACTIVITIES** (Unaudited)

| | Projected Twelve Months Ending December 31 | |
|---|---|---|
| | 2021 | |
| **(In millions)** | **Low** | **High** |
| Net cash provided by operating activities | $ 168 | $ 208 |
| Less capital expenditures | (158) | (180) |
| Plus total proceeds from asset sales and capital expenditures for strategic ventures | 8 | 10 |
| Plus transaction related expenditures | 17 | 17 |
| Free cash flow | 35 | 55 |
| Add growth capital expenditures | 60 | 60 |
| Free cash flow before growth capital expenditures | $ 95 | $ 115 |

The Company's management believes that Free cash flow, which is a non-GAAP financial measure, is meaningful to investors because management reviews cash flows generated from operations less capital expenditures net of asset sales proceeds and transaction-related expenditures and income taxes for planning and performance evaluation purposes. It is important to note that Free cash flow does not represent the total residual cash flow available for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements and settlements of foreign currency forward exchange contracts, are not deducted from this measure. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with GAAP.